

SEEING CHANGE COMING

Strengthening Regulatory Intelligence & Foresight

Executive Insight Briefing

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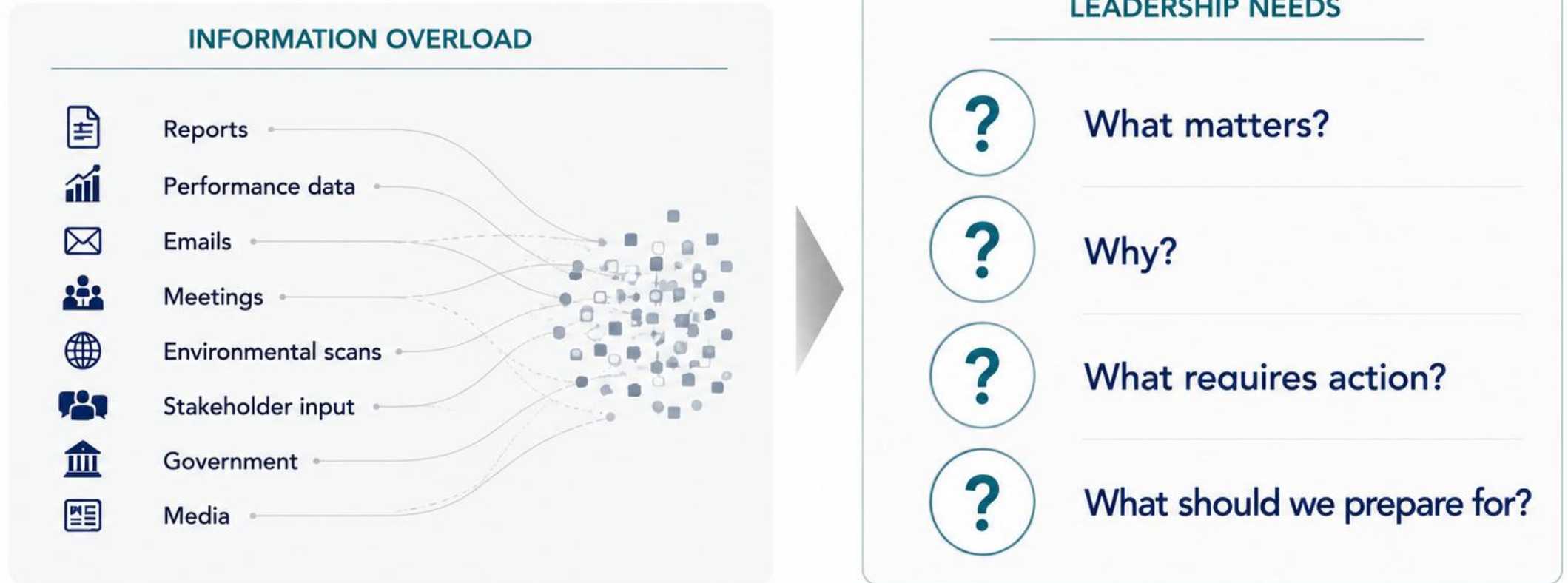
WHY REGULATORY INTELLIGENCE MATTERS

Regulators operate in an environment of continuous change.

Strong intelligence capability helps organizations anticipate, adapt and lead with clarity and confidence.



THE INFORMATION PROBLEM



Information only becomes valuable when it improves organizational decisions.



POLL

How confident are you that important developments reach leadership early enough to influence organizational decisions?

1



Very confident

2



Mostly confident

3



Somewhat confident

4



Not very confident

5



Unsure

What Does the Evidence Suggest?

Five Executive Insights

What higher-performing
regulatory organizations
do differently

Executive Insight #1

Information Is Not Intelligence



Executive Insight #2

Valuable Intelligence Already Exists



Executive Insight #3

Intelligence Is an Organizational Capability



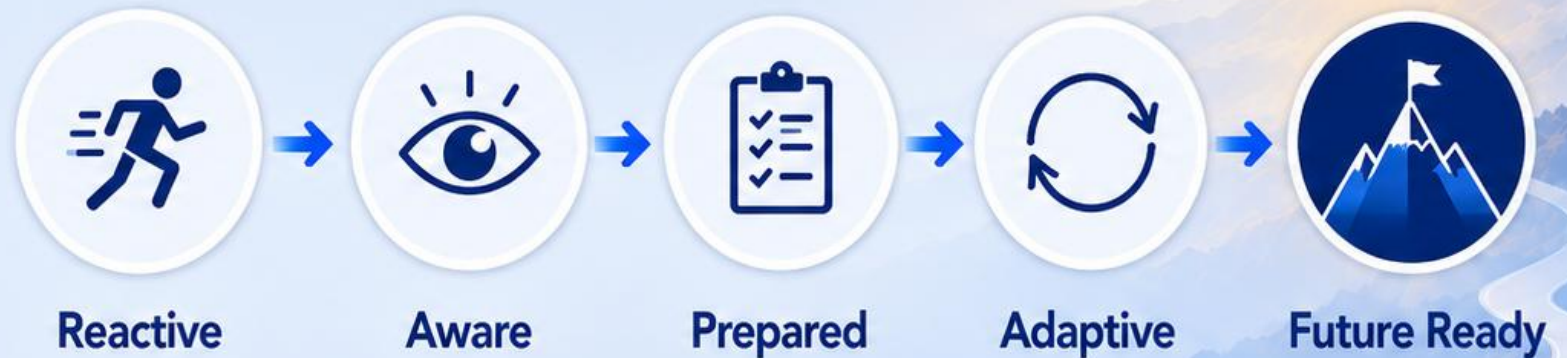
Executive Insight #4

Higher-Maturity Organizations Think Differently



Executive Insight #5

Future Readiness Is Built— Not Predicted



What Does Regulatory Intelligence Capability Actually Look Like?

From information to future readiness.



Stronger intelligence capability **connects** what matters,
drives better decisions, and **builds** future readiness.

THE ENTERPRISE INTELLIGENCE NETWORK

Intelligence is created everywhere. Value is realized together.



THE REGULATORY INTELLIGENCE OPERATING SYSTEM

Continuously sense. Continuously learn. Continuously adapt.



The environment is always changing.

Stronger intelligence capability helps organizations anticipate change, adapt effectively, and protect the public interest.

FROM INFORMATION TO INTELLIGENCE



The challenge isn't collecting more information. It's transforming information into organizational intelligence.

THE ORGANIZATIONAL INTELLIGENCE CYCLE

A continuous cycle of sensing, learning, adapting and improving.



Stronger intelligence capability creates a continuous cycle that drives better decisions and better outcomes.

From Insight to Action

Choosing the Right Response



Understanding

Regulatory Solutions Framework™

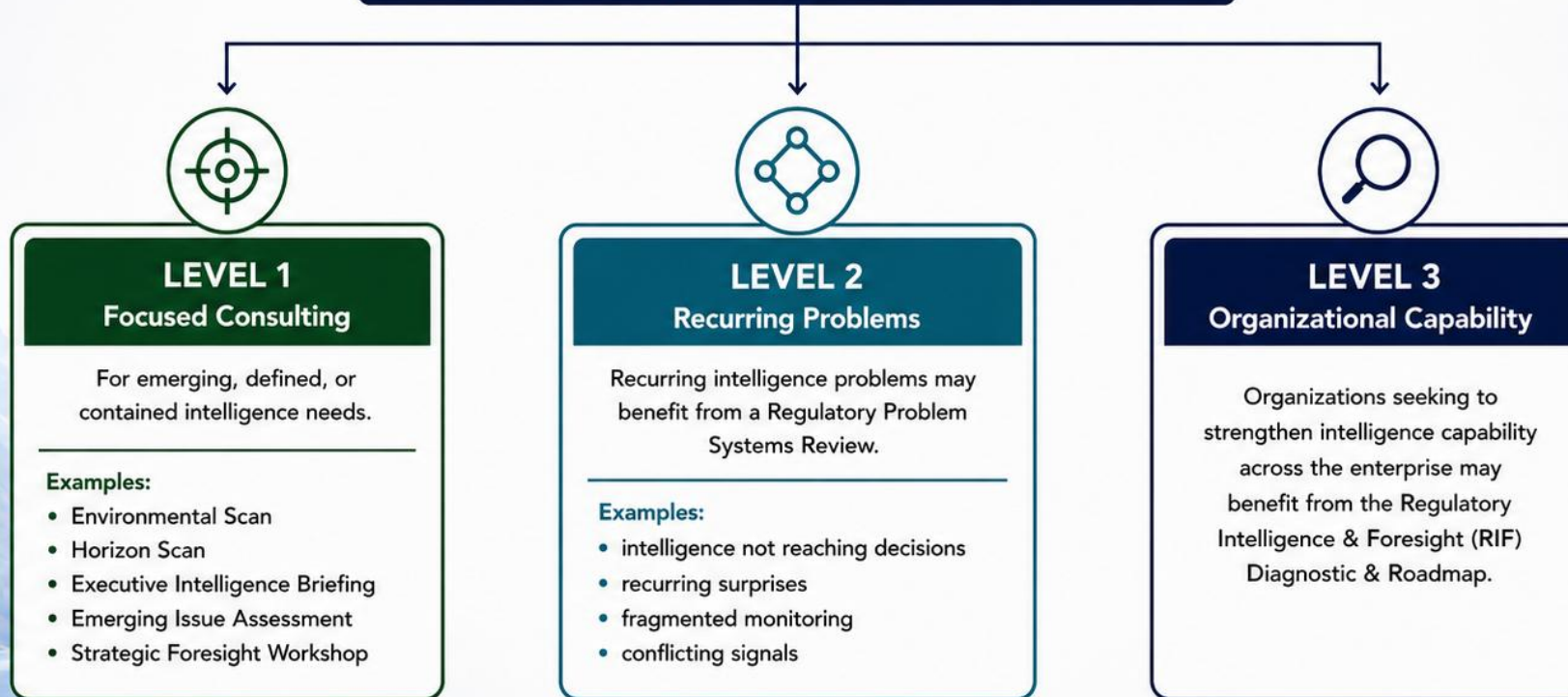


Action

The Regulatory Solutions Framework™

Three Organizational Response Pathways

How should your organization respond?



Five Executive Takeaways



1

Information alone doesn't improve decisions.



2

Valuable intelligence already exists across your organization.



3

Intelligence is an organizational capability—not a departmental function.



4

Future readiness is built through continuous learning and adaptation.



5

Organizations that strengthen intelligence capability are better prepared to protect the public in a changing environment.

Questions & Discussion

Closing Reflection

What organizational capability would most improve your ability to recognize important developments before they become urgent problems?



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